

Maximizing Language Resources

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Environment

Adapting to a Changing Environment

- · Increased need and reduced resources
- · Services continue to change
- Framework or roadmap helpful to all, unique to each

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Environment

Guiding concepts:

- "Fit for use" matching resources to conserve for highest need
- "5 Rights" of Nursing

Support

Coordinate group, stakeholders

Important to include those using the services, variety of experiences:

Staff providing information Language recipients Immediate leadership

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Build

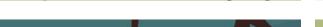
Inventory communication pathways. Identify common situations, interactions to consider:

- · Phone
- · In-person
- · Written
- · Audio-Visual



Assess and consider:

- Organizational standards, norms, policies
- · Complexity of information
- Privacy considerations
- Individual considerations
- Hearing/cognitive disabilities
- Cultural needs (e.g., matching gender)



Foundation

Identify resources

- In-person paid professional interpreters
- Phone-based paid professional interpreter
- Bilingual staff
- · Friends/family
- · Community resources (volunteers)
- · Online, electronic resources
- Recordings
- Professionally translated standard documents (template)
- Ad hoc translated documents



Identify and resolve barriers/bridges

- Technology
- Compiling lists of available resources
- Roles/responsibilities for coordinating/providing the resource







Produce

Compare needs and resources and develop written guidelines

- Identify first choice as well as back-up choices
- Identify choices that are not appropriate
- · Include defined roles

Distribute guidelines and resource lists



Maintain

Check and adjust:

- · Guidelines
- · Adherence
- Barriers
- Impact on experience



Inventory of Communication/Information Pathways to Clients--- Service Agency X

	Interface				Technical/			
	for English-			Confiden-			Fine-tune which option to	
Specific communication elements	speakers	to client?	Templatable?	tial?	language?	Options acceptable by policy	choose	
Intake Process		1	T	1	1		10.0	
Phone: Automated basic info with							Have back-up process for	
instructions on making an intake appt.	phone	no		no	no	top 5 langs phone tree	other languages	
Phone: Staff screening call to clients								
who have requested intake appt.	phone	yes	maybe	yes	yes	prof interp, bilingual staff		
		formno,						
Form: Patient fills out and returns,		answers				pre-translate, dual language	Have back-up process for non	
simple ID info	written	yes	yes	yes	no	format, no free text responses	and low literate	
							Have back-up plan for other	
List of needed documents:	written	no	yes	no	yes	pre-translate top 10 langs	languages	
			yes- use pre-translated					
	face-to-		greetings and instructions to			volunteer, slightly bilingual staff,		
Check-in desk for intake appt.	face	no	show ID and take a seat	no	no	use phone interp if needed		
	face-to-						Hof H: use video or inperson.	
Face-to-face appt. for intake	face	yes	no	yes	yes	prof interp, bilingual staff	Gender match if abuse history	

Maternal/Newborn Services Acuity Guidelines for Interpretive Services

Goals:

- Increase appropriate language assistance in Maternal/Newborn Services
- Provide consistent guidelines for using in-person and phone interpreters
- Reduce in-person interpreting except as necessitated. In-person interpreters are not required.
- Increase phone interpreting to meet language needs

Roles:

All staff: Always use a professional interpreter (never friend/family) whenever you don't feel you can fully express yourself with a patient or their companion. Use the scripting, "It is our practice to provide a professional interpreter" or "I'm going to use an interpreter", rather than ask if the patient would like an interpreter. A phone interpreter can be used in many situations.

HUC: - Have awareness of timeframes below, including 4 hour maximum per request

- Call the vendor to order or extend interpreters
- Page the RN when the interpreter arrives, direct interpreter to waiting area

RN: - Have awareness of timeframes below, including 4 hour maximum per request

- Ask the HUC to order the interpreter, or to request extension past 4 hours
 Communicate to HUC any specific estimates for duration, including for discharge teaching
- Assess whether there is a need to keep interpreter past the requested time/4 hour max
- Release in-person interpreter when guidelines call for a phone interpreter, even if interpreter was scheduled for longer

In-person Interpreter Guidelines:

A phone interpreter is always the default unless for the following scenarios:

FBU check-in, banding:	Always use the phone
Antepartum testing	 1st Visit (for the duration of visit) Concerning news, complications (for the duration of visit)
Triage call	Only pre-order an interpreter if patient is instructed to come to FBU for direct admission.
Triage visit	Always use phone interpreterVersion (pre-scheduled)
Labor & Cesareans	 Admission (2-4 hours, includes inductions) Active labor (4 hours, RN to reassess and inform HUC if more time needed) Medical complications Cesarean sections, prep through surgery only (4 hours total)
Post-partum & Post-op	 Post delivery & Post op recovery period (2-3 hours) Discharge teaching (1-2 hours based on patient need, pre-scheduled) Follow-up procedures (as needed, pre-scheduled)
Lactation	Initial consult and teaching, if pre-scheduled separately from discharge (1 hour)
Outpatient circumcision	Only if consent needs to be completed (1 hour, pre-scheduled)
Special Care Nursery	SCN discharge interpreting, infant teaching only (2 hours)

Maternal/Newborn Services Acuity Guidelines Result

	Pre-acuity	Post- acuity	Check/ Adjust	Check/ Adjust	Check/ Adjust	Check/ Adjust	Check/ Adjust
	2010 Q1	2011 Q1	2011 Q4	2012 Q1	2012 Q2	2012 Q3	2012 Q4
Total \$	\$84,712.89	\$46,293.69	\$43,116.38	\$50,277.06	\$41,817.01	\$46,611.30	\$38,405.58
Patients receiving interpreter services* (includes lactation)	158	125	105	153	130	144	128
Average cost per patient	\$536.16	\$370.35	\$410.63	\$328.61	\$321.67	\$323.69	\$300.04
Mean cost per patient	\$463.90	\$329.09	\$379.03	\$293.06	\$282.33	\$287.59	\$284.06
Highest # of in-person interpreting hours for 1 patient:	28.3	20	31.5	28.75	52.25	40.5	21.25
Encounters conducted by phone:	27.5%	53.8%	52.0%	47.7%	44.8%	48.6%	55.7%
Patients receiving services entirely in-person:	59%	29%	24%	44%	54%	41%	38%
Average in-person interpreter hours per patient	9.59	5.97	7.06	6.83	6.81	6.77	5.81

Note - Contract rates for in-person interpreting were lower beginning in 2012.

